

Report for: Children and Young People's Scrutiny Panel

Title: Evaluation of the Haringey Early Help Strategy 2021-2024

Report authorised by: Ann Graham, Director: Childrens Services

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Ward (s) affected: All

Report for Key/Non-Key Decision: Not applicable

1. Purpose of the report

1.1 The purpose of the report is to inform members of Children and Young People's Scrutiny Panel of the findings from the evaluation of the Early Help Strategy 2021- 2024 and the priorities for the revised strategy for 2024 - 2027.

2. Recommendations

2.1 As this report is for information only, members of of the Children and Young People's Scrutiny panel are asked to note the contents of the report, directing any comments and observations to the Assistant Director: Early Help, Prevention and SEND.

3. Reasons for Decisions:

3.1 Not applicable

4 Background Information

4.1 The evaluation was carried out using data from across a range of partners delivering early help services and the 'Early Help System Guide' that is reported annually to the Department for Education as part of the Supporting Families Programme, quality assurance and performance reports and impactful conversations with partners, children, young people and their families.

4.2 The evaluation report highlights keeping our organisational values at the heart of what we do, providing early support at the earliest opportunity with families when issues first arise, supporting them to develop strategies that make them more resilient and prevent escalation to high cost and statutory services.

4.3 Haringey Early Help Strategic Partnership Board is accountable for the delivery of the local early help system, with board members driving the agenda and holding partners across the system to account. There is a comprehensive governance structure to support key elements of the work including the national Family Hubs Programme and Supporting Families Programme.

4.4 Haringey Early Help Strategic Partnership Board is chaired by the Assistant Director for Early Help, Prevention and SEND with membership representation from childrens services, adult services, housing, voluntary sector, education, police and health. The Board reports to the

Start Well Board which is chaired by the Director of Childrens Services, with Early Help as one of its key priorities and areas of focus.

4.5 The evaluation report highlights the following impact below. (Refer to Appendix One: Haringey Early Help Evaluation Report (Haringey Early Help Journey So Far)

- a) strong partnership working to deliver improved outcomes for parent/carers, children and young people. During the 2021-24 period, stakeholders from across the partnership developed implemented and delivered on the priorities outlined in the first strategy document.
- b) the success of the delivery of the Supporting Families programme in Haringey, recognises the achievement of 100% of the Payment by Result targets, enabling funding to be directed to support those families identified with multiple issues. The work of the local authority family support team is a key area in interventions leading to positive, sustained change.
- c) acknowledges the importance of the voluntary sector in the delivery of priorities, noting the development of the voluntary sector early help and prevention offer on a page, as well as a pilot programme, 'Alleviate', funded to support innovative delivery across the supporting families outcomes.
- d) a strong and impactful emphasis on workforce development, using supporting families transformation funding to create and develop new learning opportunities. This has been accessed by partners across Haringey, including by colleagues from the voluntary and community sector.
- e) highlighted key areas that inform the 2024-2027 revised Early Help Strategy. There will be the development of a monitoring and evaluation framework that will hold partners to account through the board as well as evidencing impact and outcomes. This will support the objective of moving from a data rich system to one that has an analytical, information focused approach.

4.6 Key priorities within the refreshed Early Help Strategy for 2024 – 2027 are outlined below. (Refer to Appendix Two: Haringey Early Help Strategy 2024- 2027)

- a) the early help offer being delivered by embedding a locality model with a physical, digital and outreach presence within communities, with easy access to services and support.
- b) workforce development will be a key cornerstone of the strategy, with the focus looking to further embed a common language and response when working with families across the borough.
- c) partners, including a strong emphasis on the voluntary, community and faith sector will be retained and developed within the early help process to ensure a whole system approach.

4.6 Key performance indicators have been developed which will monitor the effectiveness of the Early Help Strategy. These will be measured via a range of sources such and will include:

Haringey Early Help Strategy 2024-2027 Key Performance Indicators

Embedding a locality model with a physical, digital and outreach presence within communities with easy access to services and support.

- a) Number of hits on digital offer
- b) Number of contacts for Navigators

Travel from a data rich system to one with an analytical information focus system.

- c) Number of referrals to parenting team from Partners
- d) Number of partners accessing group work module of Liquid Logic (electronic case recording system)

A shared set of values and a common language for working with families.

- e) Percentage of Early Help partnership organisation individual practitioners trained in trauma informed methodology (I thrive, SoS, Anchor, ACEs)
- f) Number of Partners taking part in EH workforce offer

Retain partners within Early Help system with a full circle of communication through all system processes

- g) Number of Partners engaged in Early Help Panel
- h) Percentage attendance per partner organisation on EHSPB Quarterly

Is the Early Help system working? – collection of impact and insight.

- i) Percentage of families satisfied with support provided
- j) Number of partners as lead practitioner for Early Help Assessments
- k) Percentage of secondary school pupils 'quite' or 'very' satisfied with their life at the moment
- l) Percentage of secondary school pupils that 'always' have a trusted adult they can talk to if they were worried
- m) Percentage of pupils in Haringey persistently absent (missing more than 10%)
- n) Number of pupils permanently excluded
- o) Number of pupils suspended
- p) Percentage of 16/17 year olds not in education, employment or training (NEETs)
- q) Number of cases stepping up from early help to childrens social care
- r) Number of cases stepping down from childrens social care to early help
- s) Percentage of re-requests to early help
- t) Supporting Families 10 Outcomes
 - o Getting a good education
 - o Good Early Years development
 - o Improving mental and physical health
 - o Promoting recovery and reducing harm from substance use
 - o Improved family relationships
 - o Children safe from abuse and exploitation
 - o Crime prevention and tackling crime
 - o Safe from Domestic Violence
 - o Secure Housing
 - o Financial Stability

5. Contribution to Corporate Delivery Plan 2022-2024 and strategic outcomes

5.1 The objectives of the early help system and delivery services are aligned with the priorities within Haringey's Corporate Delivery Plan' specifically:

Theme 3: Children and young people

- o Outcome 1: Best Start in Life – The first few years of every child's life will give them the long-term foundation to thrive
- o Outcome 2 Happy Childhoods - All children across the borough will be happy and healthy as they grow up, feeling safe and secure in their family networks and communities.
- o Outcome 3 Successful Futures - Every young person, whatever their background, has a pathway to success for the future

5.2 This work contributes to Haringey's Early Help Strategy 2024 – 2027, reviewing the journey through the three years of post-covid recovery, reflecting on service transformation, family outcomes and workforce development.

5.3 It also contributes to Haringey SEND Strategy 2022- 2025, which contains 5 priorities, of which Priority One identifies the need to 'Support Children at the Earliest Opportunity to access the intervention they need to achieve and thrive and priority five within Haringey Early Years Strategy 2022 - 2026: Every child should be able to have access to the high quality inclusive provision that is tailored to their needs'

6. Use of appendices

6.1 Appendix One: Haringey Early Help Evaluation Report (Haringey Early Help Journey So Far)

6.2 Appendix Two: Haringey Early Help Strategy 2024- 2027

7. Local Government (Access to Information) Act 1985

7.1 Not applicable